

Leadership Prep School

Financial Statements with Compliance Report and Supplemental Information
June 30, 2022



Leadership Prep School Federal Employer Identification No. 27-1616131 County District No. 061-804 Certificate of Board

| We, the undersigned, certify that the attached Financial and Compliance Report of Leadership |
|---|
| Prep School was reviewed and (check one) 🖊 approved disapproved for the year |
| ended June 30, 2022, at a meeting of the governing body of the charter holder on the 11th day |
| of November, 2022. |

Signature of Board Secretary

Scott Armendariz

Signature on behalf of Board President

Mark Renfro, Board Treasurer

Leadership Prep School

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Independent Auditors' Report

To the Board of Directors of Leadership Prep School

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Leadership Prep School (a nonprofit organization), which comprise the statement of financial position as of June 30, 2022, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements are presented fairly, in all material respects, the financial position of Leadership Prep School as of June 30, 2022, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America (GAAP).

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Leadership Prep School and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Leadership Prep School's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with accounting standards generally accepted in the United States of America (GAAS) and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Leadership Prep School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Leadership Prep School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control related matters that we identified during the audit.

Report on Supplemental Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental information listed in the accompanying table of contents is presented for purposes of additional analysis as required by the Texas Education Agency and is not a required part of the financial statements. The supplemental information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 11, 2022 on our consideration of Leadership Prep School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Leadership Prep School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Leadership Prep School's internal control over financial reporting and compliance.

A Limited Liability Partnership

Sutton Front Cary

Arlington, Texas November 11, 2022

Leadership Prep School Statement of Financial Position June 30, 2022

| Assets | | | | | | | |
|--|--|--|--|--|--|--|--|
| Current assets: Cash and cash equivalents Due from Texas Education Agency Prepaid expense | \$ 7,436,665 2,079,305 175,141 | | | | | | |
| Total current assets | 9,691,111 | | | | | | |
| Property and equipment, net | 14,718,174 | | | | | | |
| Total assets | \$ 24,409,285 | | | | | | |
| Liabilities and Net Assets | | | | | | | |
| Current liabilities: Accounts payable Accrued compensation Accrued liabilities Deferred revenue Current maturities of long-term debt Current maturities of capital lease obligation | \$ 69,675 856,354 32,074 155,333 430,000 10,716 | | | | | | |
| Total current liabilities Noncurrent liabilities: Long-term debt, net Capital lease obligation, less current maturities | 1,554,152 16,068,751 15,311 | | | | | | |
| Total noncurrent liabilites | 16,084,062 | | | | | | |
| Total liabilities | 17,638,214 | | | | | | |
| Net assets: Without donor restrictions With donor restrictions | 340,876 6,430,195 | | | | | | |
| Total net assets | 6,771,071 | | | | | | |
| Total liabilities and net assets | \$ 24,409,285 | | | | | | |

Leadership Prep School Statement of Activities Year Ended June 30, 2022

| Revenue and support: | Without donor restrictions | With donor restrictions | Total |
|---|----------------------------|-------------------------|------------|
| Local support: | | | |
| 5742 Earnings from temporary deposits and investments | \$ - | \$ 377 | \$ 377 |
| 5744 Foundations, other nonprofit organizations, gifts and bequests | 27,382 | 1,500 | 28,882 |
| 5748 Other revenue from local sources - locally defined | 49,154 | 215 | 49,369 |
| 5749 Other revenues from local sources | 257,529 | 10,907 | 268,436 |
| 5750 Revenues from cocurricular activities | 46,733 | | 46,733 |
| Total local support | 380,798 | 12,999 | 393,797 |
| State program revenues: | | | |
| 5811 Per Capita Apportionment | - | 674,729 | 674,729 |
| 5812 Foundation School Program Act Entitlements | - | 11,028,187 | 11,028,187 |
| 5829 State Program Revenues Distributed by TEA | | 47,973 | 47,973 |
| Total state program revenue | - | 11,750,889 | 11,750,889 |
| Federal program revenues: | | | |
| 5929 IDEA, Part B, Formula | | 326,392 | 326,392 |
| Total federal program revenue | - | 326,392 | 326,392 |
| Net assets released from restrictions- Restrictions satisfied by payments | 11,580,047 | (11,580,047) | |
| Total revenue and support | 11,960,845 | 510,233 | 12,471,078 |

Leadership Prep School Statement of Activities Year Ended June 30, 2022

| | | | Without donor restrictions | | | | Total | |
|---------------------------|--|----|----------------------------|----|-----------|----|------------|--|
| Expense | 2S: | | | | | | | |
| 11 | Instruction | \$ | 5,961,677 | \$ | - | \$ | 5,961,677 | |
| 12 | Instructional resources and media services | | 137 | | - | | 137 | |
| 13 | Curriculum development and instructional | | | | | | | |
| | staff development | | 513,605 | | - | | 513,605 | |
| 21 | Instructional leadership | | 90,116 | | - | | 90,116 | |
| 23 | School leadership | | 522,226 | | = | | 522,226 | |
| 31 | Guidance, counseling and evaluation services | | 509,047 | | - | | 509,047 | |
| 32 | Social work services | | 19,658 | | = | | 19,658 | |
| 33 | Health services | | 105,371 | | - | | 105,371 | |
| 35 | Food services | | 35,692 | | - | | 35,692 | |
| 36 | Extracurricular activities | | 159,864 | | - | | 159,864 | |
| 41 | General administration | | 648,535 | | - | | 648,535 | |
| 51 | Facilities maintenance and operations | | 2,034,411 | | - | | 2,034,411 | |
| 52 | Security | | 57,304 | | - | | 57,304 | |
| 53 | Data processing services | | 170,831 | | - | | 170,831 | |
| 61 | Community services | | 65,206 | | - | | 65,206 | |
| 71 | Debt service | | 1,025,325 | | - | | 1,025,325 | |
| 81 | Fundraising | | 16,247 | | | | 16,247 | |
| | Total expenses | | 11,935,252 | | | | 11,935,252 | |
| Increase | e in net assets | | 25,593 | | 510,233 | | 535,826 | |
| Net asse | ets at beginning of year | | 315,283 | | 5,919,962 | | 6,235,245 | |
| Net assets at end of year | | \$ | 340,876 | \$ | 6,430,195 | \$ | 6,771,071 | |

Leadership Prep School Statement of Cash Flows Year Ended June 30, 2022

| Cash flows from operating activities: | |
|---|-------------------|
| Increase in net assets | \$ 535,826 |
| Adjustments to reconcile increase in net assets | |
| to net cash provided by operating activities: | |
| Depreciation | 673,557 |
| Amortization of debt issuance costs | 314,524 |
| Changes in assets and liabilities: | |
| Due from Texas Education Agency | (343,846) |
| Accounts receivable | 17,096 |
| Prepaid expense | 28,429 |
| Accounts payable | (55 <i>,</i> 868) |
| Accrued compensation | (18,163) |
| Accrued liabilities | (10,936) |
| Deferred revenue | 25,733 |
| Net cash provided by operating activities | 1,166,352 |
| Cash flows from investing activities: | |
| Purchases of property and equipment | (95,609) |
| Cash flows from financing activities: | |
| Principal payments of capital lease | (10,101) |
| Payment of debt issuance costs | (108,856) |
| Proceeds from issuance of bonds | 227,258 |
| Principal payments of long-term debt | (1,857,258) |
| Net cash used by financing activities | (1,748,957) |
| Net decrease in cash and cash equivalents | (678,214) |
| Cash and cash equivalents at beginning of year | 8,114,879 |
| Cash and cash equivalents at end of year | \$ 7,436,665 |
| Supplemental disclosure of cash flow information: | |
| Cash paid during the year for interest | \$ 702,353 |
| Noncash financing activities: | |
| Refinancing of long-term debt | \$ 16,482,742 |

1. Organization and Nature of Activities

Leadership Prep School (School) operates under an open enrollment charter granted by the State of Texas Board of Education. The School operates two charter school campuses for students from kindergarten through twelfth grade, and does not conduct any non-charter activities. The original charter was issued for a period from January 20, 2011 to July 31, 2016. The charter was renewed on July 5, 2016 and now expires July 31, 2026. The charter is subject to review and renewal prior to expiration.

The mission of Leadership Prep School is to inspire all students to embrace a lifelong love of learning which will enable them to become leaders in the global market through challenging, engaging and diverse learning experiences in partnership with parents and communities. Leadership Prep School has a special focus on leadership development with a high level of academic instruction.

The School is part of the public school system of the State of Texas (State) and is therefore entitled to distribution from the State's available school fund. The School does not have the authority to impose ad valorem taxes or to charge tuition.

2. Summary of Significant Accounting Policies

Basis of Accounting and Presentation

The School prepares its financial statements on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP). The accounting system is organized under the *Special Supplement to Financial Accounting and Reporting – Nonprofit Charter School Chart of Accounts,* a module of the Texas Education Agency Financial Accountability Resource Guide.

Net assets and revenues, expenses, gains and losses are classified based on the existence and nature or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified as follows:

Net assets without donor restrictions - Net assets not subject to donor or grantor-imposed restrictions even though their use may be limited in other respects, such as by contract or board designation.

Net assets with donor restrictions - Net assets subject to donor or grantor stipulations that will be met by actions of the School and/or the passage of time. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Financial Instruments and Credit Risk Concentrations

Financial instruments which are potentially subject to concentrations of credit risk consist of cash, cash equivalents and accounts receivable. Cash and cash equivalents are placed with high credit quality financial institutions to minimize risk. The School maintains cash balances at a financial institution located in Texas. The balances are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. At June 30, 2022, the School's bank balances were fully insured or covered by pledged collateral in the School's name. Accounts receivable are unsecured and are primarily due from the Texas Education Agency (TEA). The School continually evaluates the collectability of accounts receivable and maintains allowances as necessary. No provision has been made for uncollectible accounts receivable as of the statement of financial position date, given that none have been identified.

For the year ended June 30, 2022, the School received 96.8% of its total revenue and support from the TEA and the federal government. Any unforeseen loss of the charter agreement with TEA or changes in legislative funding could have a material effect on the ability of the School to continue to provide the current level of services to its students.

Cash and Cash Equivalents

The School considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

Property and Equipment

Property and equipment purchased by the School are recorded at cost, or if donated, at fair value on the date received. Property and equipment is defined by the School as assets with an individual cost of more than \$5,000 and a useful life of more than 1 year. Interest expense on debt issued for construction projects is capitalized until the project is placed in service. Depreciation is provided on the straight-line method based upon the estimated useful lives of 3 to 30 years. Expenditures for maintenance and repairs are expensed when incurred; significant renewals and betterments are capitalized. Property and equipment acquired with public funds received for the operation of the School constitute public property pursuant to Chapter 12 of the Texas Education Code.

For depreciable property and equipment, or resources to be used to acquire depreciable property and equipment, the donor or grantor restriction expires over the assets' useful life, as required by the TEA.

The School reviews the carrying value of long-lived assets to determine if facts and circumstances suggest that they may be impaired. The School did not recognize an impairment loss during the year ended June 30, 2022.

Debt Issuance Costs

Costs of obtaining bond financing are recorded as debt issuance costs and are reported as a direct reduction of the related debt and amortized as interest expense using the interest method over the term of the bonds. Amortization expense is included in debt service in the accompanying statement of activities.

Grants and Contributions

The School considers all government grants and contracts to be contributions. The School recognizes grants and contributions at fair value when an unconditional commitment is received from the donor or grantor agency. Contributions and grants received with donor or grantor stipulations that limit their use are classified as with donor restrictions. Conditional grants and contributions are subject to one or more barriers that must be overcome before the School is entitled to receive or retain funding and are included in revenue when the conditions are substantially met. Funding received before conditions are met is reported as deferred revenue.

Contributed services and facilities are recognized at fair value when an unconditional commitment is received from the donor. Contributions of services are recognized when services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

As of June 30, 2022, the School has \$882,520 of conditional grants from governmental agencies. The grants will be recognized as revenue when all the conditions, which include performance of allowable activities and incurring allowable expense, are met.

Revenue Recognition

Revenue from contracts with customers is derived primarily from food service fees and other miscellaneous fees. Revenue is recognized when the services are provided to a student, in an amount that reflects the consideration. The School expects to be entitled to an exchange for those services. The nature of these services does not give rise to contract costs or any variable considerations, or other related obligations.

Federal Income Taxes

The School is a nonprofit organization exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (Code) except to the extent it has unrelated business income. The School had no unrelated business income for the year ended June 30, 2022. Accordingly, no provision has been made for federal income tax in the accompanying financial statements.

GAAP requires the evaluation of tax positions taken in the course of preparing the School's tax returns and recognition of a tax liability (or asset) if the School has taken an uncertain position that more likely than not would not be sustained upon examination by the Internal Revenue Service. Management has analyzed the tax positions taken by the School, and has concluded that as of June 30, 2022, there are no uncertain tax positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements.

Functional Allocation of Expenses

Expenses are reported by their functional classification as program services or management and general or fundraising. Program services are the direct conduct or supervision of activities that fulfill the purposes for which the School exists. Fundraising activities include the solicitation of contributions of money, securities, materials, facilities, other assets, and time. Management and general activities are not directly identifiable with specific program or fundraising activities. Expenses that are attributable to one or more program or supporting activities are allocated among the activities benefited. Salaries and related costs are charged directly either to program services, fundraising or administration based on actual time worked in each area. Information technology costs, depreciation, interest expense, and occupancy costs are allocated based on whether the costs are associates with instructional campuses (program services) or with administrative buildings.

Estimates and Assumptions

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

New Accounting Pronouncements

Changes to GAAP are established by the Financial Accounting Standards Board (FASB) in the form of accounting standards updates (ASUs) to the FASB's Accounting Standards Codification.

The School considers the applicability and impact of all ASUs. ASUs not listed below were assessed and determined to be either not applicable or are expected to have minimal impact on the School's financial position and changes in net assets.

In 2016, the FASB issued its leasing standard in ASU 2016-02, *Leases* for both lessees and lessors. Under its core principle, a lessee will recognize right-of-use assets and related lease liabilities on the statement of financial position for all lease arrangements with terms longer than 12 months. The pattern of expense recognition in the statement of activities will depend on a lease's classification. For not-for-profit organizations, the standard takes effect for fiscal years beginning after December 15, 2021.

The School is currently assessing the impact that adopting this new guidance will have on the financial statements.

3. Property and Equipment

Property and equipment consist of the following as of June 30, 2022:

| Land | \$ 2,444,593 |
|-------------------------------|---------------|
| Buildings and improvements | 13,723,535 |
| Furniture and equipment | 1,610,456 |
| Vehicles | 1,650 |
| Leashold Improvements | 66,818 |
| Total property and equipment | 17,847,052 |
| Less accumulated depreciation | (3,128,878) |
| Property and equipment, net | \$ 14,718,174 |

Depreciation expense for the year ended June 30, 2022 was \$673,557.

4. Capital Lease

The School has entered into a lease agreement that is classified as a capital lease obligation. The present value of future minimum lease payments under this agreement and the corresponding liability have been recorded in the financial statements as capitalized equipment and capital lease payable, respectively. Amortization of the leased equipment is included in depreciation and the net book value of the leased equipment is \$26,030 as of June 30, 2022. The lease payable is due in monthly installments with an interest rate of 5.93%. The lease matures on November 1, 2024. Capital lease payable totaled \$26,027 as of June 30, 2022.

Future minimum lease payments under the lease agreement are as follows for the years ending June 30:

| 2023 | \$ 11,971 |
|---|--------------|
| 2024 | 11,971 |
| 2025 | 3,991 |
| Total minimum lease payments | 27,933 |
| Less amount representing interest | (1,906) |
| Present value of minimum lease payments | 26,027 |
| Less current maturities | (10,716) |
| Capital lease obligation, net of current maturities | \$ 15,311 |

5. Long-Term Debt

In August 2016, the School completed a transaction in which the Arlington Higher Education Finance Corporation issued \$18,710,000 Education Revenue Bonds Series 2016A and \$415,000 Education Revenue Bonds Taxable Series 2016B and loaned the proceeds of the bonds to the School. The bonds were used as education revenue bonds, and have interest rates ranging from 1% to 6%, and are collateralized by a deed of trust. The School used the bond proceeds for the construction and equipping of an education facility at 8100 Teel Parkway in Frisco, Texas, pay debt issuance costs and pay off existing debt. The 2016 bond series was paid in full from proceeds from the issuance of the 2021 bond series.

In December 2021, the School completed a transaction in which the Arlington Higher Education Finance Corporation (AHEFC) issued \$16,295,000 Education Revenue Bonds Series 2021A and \$415,000 Education Revenue Bonds Taxable Series 2021B and loaned the proceeds of the bonds to the School. The School entered into a loan agreement with AHEFC for the proceeds of the bond issue, which are held by the bond trustee, Wilmington Trust, National Association. The bonds were issued as education revenue bonds, and have interest rates ranging from 1% to 4%, and are collateralized by a pledge of revenues of the School. The School is required to use the bond proceeds to refinance existing debt and pay debt issuance costs.

The 2021A and 2021B bonds will be guaranteed under the Bond Guarantee Program of the Permanent School Fund of Texas (PSF). Accordingly, \$456,658 of bond proceeds were transferred to the PSF in December 2021 to be held in the charter reserve fund and will be amortized over the life of the bond.

The loan agreement and Supplemental Master Trust Indenture for the 2021 series bonds establishes a debt service coverage ratio, which stipulates that available revenues for each fiscal year must be equal to at least 1.10 times the annual debt service of the School until the individual bond or notes have been paid in full. At June 30, 2022, the School was in compliance

with this covenant and all other applicable financial covenants contained in the Supplemental Master Trust Indentures and loan agreements.

The following is a summary of changes in the School's total long-term debt for the year ended June 30, 2022:

| | Beginning balance | Additions | Reductions | Amortizat | Ending ion balance | <u> </u> | _ | urrent turities |
|--|--------------------------|-------------------------------------|------------------------------|---------------------|-----------------------|----------|----|--------------------|
| Bonds payable: Series 2016A Series 2021A and 2021B | \$ 17,925,000 - | \$ - 16,710,000 | \$ (17,925,000) (415,000) | \$ | - \$ - 16,295,0 | - 000 | \$ | 430,000 |
| Total bonds payable | 17,925,000 | 16,710,000 | (18,340,000) | | - 16,295,0 | 000 | | 430,000 |
| Issuance costs Bond premium TEA PSF Guarantee | (320,280) 318,363 | (661,164) 1,008,966 (456,658) | - - - | 642, (337, 9, | | 347 | | - - - |
| Total bonds payable, net | \$ 17,923,083 | \$ 16,601,144 | \$ (18,340,000) | \$ 314, | 524 \$ 16,498, | 751 | \$ | 430,000 |

Debt service requirements, are as follows for the years ending June 30:

| | F | Principal | | Interest | | Total |
|-----------|------|------------|----|-----------|----|------------|
| 2023 | \$ | 430,000 | \$ | 506,212 | \$ | 936,212 |
| 2024 | | 450,000 | | 489,013 | | 939,013 |
| 2025 | | 465,000 | | 471,012 | | 936,012 |
| 2026 | | 360,000 | | 452,413 | | 812,413 |
| 2027 | | 375,000 | | 438,012 | | 813,012 |
| 2028-2032 | | 2,110,000 | | 1,952,863 | | 4,062,863 |
| 2033-2037 | | 2,570,000 | | 1,495,462 | | 4,065,462 |
| 2038-2042 | | 3,025,000 | | 1,030,713 | | 4,055,713 |
| 2043-2047 | | 3,445,000 | | 613,225 | | 4,058,225 |
| 2048-2051 | | 3,065,000 | | 184,181 | | 3,249,181 |
| Total | \$ 1 | 16,295,000 | \$ | 7,633,106 | \$ | 23,928,106 |

6. Net Assets with Donor Restrictions

Net assets with donor restrictions are available to pay expenditures as allowed by Section 45.105(c) of the Texas Education Code.

7. Liquidity and Availability of Resources

The School has \$9,515,970 of financial assets available to be used within one year of the statement of financial position date to meet cash needs for general expenditures consisting of cash of \$7,436,665 and amounts due from the TEA totaling \$2,079,305. None of the financial assts are subject to donor restrictions that make them unavailable for general expenditure within one year of the statement of financial position.

The School relies on state aid and federal grants to meet general expenditures related to operations. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the School considers all expenditures related to its ongoing activities of education, as well as the conduct of services undertaken to support those activities, to be general expenditures.

As part of the School's liquidity management, it structures its financial assets to be available as its general expenditures and liabilities become due or as additional funding opportunities are presented by maintaining a significant portion of its assets in cash.

8. Defined Benefit Pension Plan

Plan Description

The School full-time employees participate in the Teacher Retirement System of Texas (TRS), a public employee retirement system. TRS is a cost-sharing, multi-employer, defined benefit pension plan. All risks and costs are not shared by the School, but are the liability of the State of Texas.

Funding Policy

Plan members contributed 8% of their annual covered salary in 2022. The school contributes 7.75% for new members of the first 90 days of employment, and the state of Texas contributes 7.75%. Additionally, the School makes a 1.7% non-OASDI payment for all TRS eligible employees. The School contributions do not represent more than 5% of the TRS' total contributions. For the year ended June 30, 2022, the School contributed \$282,218 to TRS.

The risks of participating in a multi-employer, defined benefit plan are different from single-employer plans because (a) amounts contributed to a multi-employer plan by one employer may be used to provide benefits to employees of other participating employers and (b) if an employer stops contributing to TRS, unfunded obligations of TRS may be required to be borne by the remaining employers. There is not withdrawal penalty for leaving TRS.

Total TRS plan assets as of the most recent fiscal year ended for TRS of August 31, 2021 totaled \$223 billion. Accumulated benefit obligation as of August 31, 2021 totaled \$227 billion. The plan was 88.79% funded as of August 31, 2021.

9. Health Care Coverage

During the year ended June 30, 2022, employees of the School were covered by the TRS Active Employee Health Insurance Plan. The School contributed \$417 per month per employee for the period from July 1, 2021 to June 30, 2022 to the plan. Employees, at their option, authorized payroll withholdings to pay contributions or premiums for dependents. All premiums were paid to licensed insurers.

10. Related Party Transactions, Commitments and Contingencies

The School leases a campus facility from a board member's church. The lease agreement requires monthly payments of \$79,948 through 2027 and includes rent, utilities and maintenance. Management believes the terms of the lease with the church are more favorable to the School than could be attained through another lessor.

The following is a schedule of future minimum lease payments under this operating lease agreement for the years ending June 30:

| 2023 | \$ 959,376 |
|------------|-----------------|
| 2024 | 959,376 |
| 2025 | 959,376 |
| 2026 | 903,882 |
| 2027 | 737,400 |
| Thereafter | 368,700 |
| | \$ 4,888,110 |

Contingencies

The School receives funds through state and federal programs that are governed by various statutes and regulations. State program funding is based primarily on student attendance data submitted to TEA and is subject to audit and adjustment. Expenses charged to federal programs are subject to audit and adjustment by the grantor agency. The programs administered by the School have complex compliance requirements, and should state or federal auditors discover areas of noncompliance, charter school funds may be subject to refund if so determined by the Texas Education Agency or the grantor agency.

11. Functional Expenses

| | | Professional | | Other | | | |
|-------------------------------------|---------------|--------------|-----------------------|--------------|--------------|---------------|--|
| | | & Contracted | Contracted Supplies & | | | | |
| | Payroll Costs | Services | Materials | Expenses | Debt Service | Total | |
| Program Services: | | | | | | | |
| Instructional and instructional | | | | | | | |
| related services | \$ 5,442,226 | \$ 117,723 | \$ 534,101 | \$ 381,370 | \$ 922,793 | \$ 7,398,213 | |
| Instructional and school leadership | 540,029 | 28,823 | 26,033 | 17,456 | - | 612,341 | |
| Student support services | 609,293 | 91,760 | 65,174 | 63,405 | - | 829,632 | |
| Support services | - | 1,143,805 | - | 524,530 | - | 1,668,335 | |
| Community services | 23,143 | 16,948 | 500 | 24,615 | | 65,206 | |
| | 6,614,691 | 1,399,059 | 625,808 | 1,011,376 | 922,793 | 10,573,727 | |
| Support Services: | | | | | | | |
| Administrative support services | 464,035 | 121,154 | 23,112 | 40,234 | 102,532 | 751,067 | |
| Support services | 234,404 | 283,015 | 76,792 | - | - | 594,211 | |
| Fundraising | 16,007 | 120 | | 120 | | 16,247 | |
| | 714,446 | 404,289 | 99,904 | 40,354 | 102,532 | 1,361,525 | |
| | \$ 7,329,137 | \$ 1,803,348 | \$ 725,712 | \$ 1,051,730 | \$ 1,025,325 | \$ 11,935,252 | |

12. Subsequent Events

The School has evaluated subsequent events through the date the financial statements were available to be issued and concluded that no additional disclosures are required.

Compliance Report



Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Board of Directors of Leadership Prep School Frisco, Texas

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Leadership Prep School (School) (a nonprofit organization), which comprise the statement of financial position as of June 30, 2022, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated November 11, 2022.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify certain deficiencies in internal control, described in the accompanying schedule of findings and responses as item 2022-001 that we consider to be a significant deficiency.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A Limited Liability Partnership

Sutton Front Cary

Arlington, Texas November 11, 2022

Leadership Prep School Schedule of Findings and Responses June 30, 2022

Finding 2022-001

Criteria: The TEA's Attendance Handbook and the School's internal control procedure specify that attendance records be supported by source documents.

Condition: We examined attendance records for the period from January 19, 2022 to February 28, 2022 for the 2nd grade and noted the following discrepancies.

 During the period January 19, 2022 to February 28, 2022, the number of absences reported on the teacher attendance log did not agree to the number of absences reported on the daily attendance summary in PEIMS. Management was unable to provide documentation through teacher verification reports to support these variances.

Cause: The School did not follow internal control processes.

Effect: The School's failure to implement adequate controls over records of student attendance resulted in the School being unable to support records being submitted to the PEIMS.

Recommendation: The School should review its existing processes internal control procedures and update and/or implement adequate internal control policies and procedures to reasonably ensure that the attendance data is collected consistently and accurately and is supported by adequate source documentation to demonstrate that the students reported in the system are being served.

Management's Response: Management will perform a thorough review of its existing processes and internal control procedures and update and/or implement adequate internal control policies and procedures to reasonably ensure that the attendance data is collected consistently and accurately and is supported by adequate source documentation to demonstrate that the students reported in the system are being served. Management will ensure that those doing the attendance work are receiving adequate professional development and training to perform the duties as required in the Student Attendance Accounting Handbook and may include engaging outside professional services to address any discrepancies. Management will require internal auditing of the attendance records every six weeks to ensure accuracy of records and verifications as well as to ensure proper internal control procedures are followed.

Supplemental Information Required by Texas Education Agency

Leadership Prep School Schedule of Expenses June 30, 2022

| _ | Object Code | Description | | Amount |
|---|-------------|--------------------------------------|----|------------|
| | 6100 | Payroll costs | \$ | 7,329,137 |
| | 6200 | Professional and contracted services | | 1,803,348 |
| | 6300 | Supplies and materials | | 725,712 |
| | 6400 | Other operating expenses | | 1,051,730 |
| | 6500 | Debt service | | 1,025,325 |
| | | | \$ | 11,935,252 |

Leadership Prep School Schedule of Assets Year Ended June 30, 2022

| | Ownership Interest | | | | <u> </u> | | |
|---------------------------------|--------------------|-------|---------------|---------|----------|--|--|
| Description | | Local | State | Federal | | | |
| 1110 Cash | \$ | - | \$ 7,436,665 | \$ | - | | |
| 1510 Land | | - | 2,444,593 | | - | | |
| 1520 Buildings and improvements | | - | 13,723,535 | | - | | |
| 1539 Furniture and equipment | | - | 1,551,764 | | 58,692 | | |
| 1541 Vehicle | | 1,650 | - | | - | | |
| 1552 Leasehold improvements | | | 66,818 | | - | | |
| | \$ | 1,650 | \$ 25,223,375 | \$ | 58,692 | | |

Leadership Prep School Budgetary Comparison Schedule Year Ended June 30, 2022

| | Budgeted Amounts | | Actual | Variance from |
|--|------------------|------------|------------|---------------|
| | Original | Final | Amounts | Final Budget |
| Revenue and support: | | | | |
| 5700 Revenue from local and intermediate sources | \$ 411,113 | \$ 393,797 | \$ 393,797 | \$ - |
| 5800 State program revenues | 11,677,499 | 11,750,889 | 11,750,889 | - |
| 5900 Federal program revenues | 181,443 | 326,392 | 326,392 | |
| Total revenue and support | 12,270,055 | 12,471,078 | 12,471,078 | - |
| Expenses: | | | | |
| 11 Instruction | 5,882,505 | 5,961,677 | 5,961,677 | - |
| 12 Instructional resources and media services | 4,000 | 137 | 137 | - |
| 13 Curriculum development and instructional | | | | |
| staff development | 499,168 | 513,605 | 513,605 | - |
| 21 Instructional leadership | 115,777 | 90,116 | 90,116 | - |
| 23 School leadership | 495,210 | 522,226 | 522,226 | - |
| 31 Guidance, counseling and evaluation services | 503,092 | 509,047 | 509,047 | - |
| 32 Social work services | - | 19,658 | 19,658 | - |
| 33 Health services | 79,199 | 105,371 | 105,371 | - |
| 35 Food services | 34,000 | 35,692 | 35,692 | - |
| 36 Extracurricular activities | 219,492 | 159,864 | 159,864 | - |
| 41 General administration | 738,936 | 648,535 | 648,535 | - |
| 51 Facilities maintenance and operations | 2,276,463 | 2,034,411 | 2,034,411 | - |
| 52 Security | 60,587 | 57,304 | 57,304 | - |
| 53 Data processing services | 81,732 | 170,831 | 170,831 | - |
| 61 Community services | 68,278 | 65,206 | 65,206 | - |
| 71 Debt service | 884,597 | 1,025,325 | 1,025,325 | - |
| 81 Fundraising | | 16,247 | 16,247 | |
| Total expenses | 11,943,036 | 11,935,252 | 11,935,252 | |
| Excess of revenues over expenses | \$ 327,019 | \$ 535,826 | \$ 535,826 | \$ - |

Leadership Prep School Education Program Schedule Year Ended June 30, 2022

| Data Codes | Section A: Compensatory Education Programs | Responses |
|------------|--|-----------|
| AP1 | Did you LEA expend any state compensatory education program state allotment funds during the district's fiscal year? | Yes |
| AP2 | Does the LEA have written policies and procedures for its state compensatory education program? | Yes |
| AP3 | List the total state allotment funds received for state compensatory education programs during the district's fiscal year. | \$72,996 |
| AP4 | List the actual direct program expenditures for state compensatory education programs during the LEA's fiscal year. (PIC's 24, 26, 28, 29, 30, 34) | \$99,953 |
| | Section B: Bilingual Education Programs | |
| AP5 | Did your LEA expend any bilingual education program state allotment funds during the LEA's fiscal year? | Yes |
| AP6 | Does the LEA have written policies sand procedures for its bilingual education program? | Yes |
| AP7 | List the total state allotment funds received for bilingual education programs during the LEA's fiscal year | \$30,616 |
| AP8 | List the actual direct program expenditures for bilingual education programs during the LEA's fiscal year. (PIC's 25, 35) | \$22,773 |

Leadership Prep School Schedule of Real Property Ownership Interest Year Ended June 30, 2022

| | | Total | | Ownership Interest | |
|--|----------------------------------|--------------|-------|--------------------|---------|
| | | Assessed | | | |
| Description | Property Address | Value | Local | State | Federal |
| LEADERSHIP PREP SCHOOL BLK A LOT 1, 4.132 Acres | 8100 Teel Pkwy, Frisco, TX 75034 | \$ 2,519,859 | | \$ 2,519,859 | |
| LEADERSHIP PREP SCHOOL BLK A LOT 1. MA/MA2 ADDITIONS | 8100 Teel Pkwy, Frisco, TX 75034 | 11.361.485 | | 11.361.485 | |

Leadership Prep School Schedule of Related Party Transactions Year Ended June 30, 2022

| | Name of | | | Description | | | Total Paid | |
|---------------------|------------------------------|---|-------------|---|------------|-----------|-------------|-------------|
| | Relation to the | | Type of | of Terms and | Source of | Payment | During | Principal |
| Related Party Name | Related Party | Relationship | Transaction | Conditions | Funds Used | Frequency | Fiscal Year | Balance Due |
| Elevate Life Church | Shiela Craft David Stroud | Two Pastors at Elevate Life Church Serve on the board of the School | Financial | Term: August 11, 2011 - December 31, 2027 Base Rent: \$46,780 Utilities: \$5,000 Maintenance and Janitorial: \$9,670 | State | Monthly | \$ 737,400 | N/A |

Leadership Prep School Schedule of Related Party Compensation and Benefits Year Ended June 30, 2022

| | | Name of | | | | | | Total Paid |
|------|--------------------|-----------------|--------------|--------------|-----------|-------------|------------|-------------|
| | | Relation to the | | Compensation | Payment | | Source of | During |
| | Related Party Name | Related Party | Relationship | or Benefit | Frequency | Description | Funds Used | Fiscal Year |
| None | | | | | | | | |